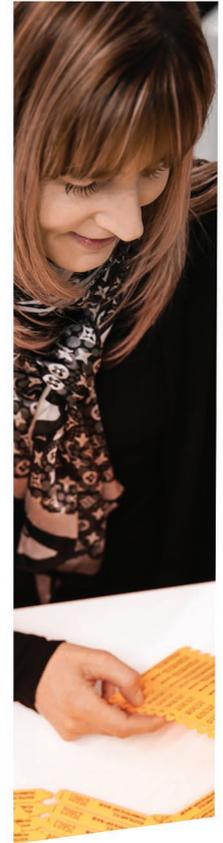




SOUTHLAND
DISTRICT COUNCIL
Te Rohe Pōtae o Murihiku



Annual Report Summary 2018/2019

Southland it's a big picture...

Message from Mayor Gary Tong and chief executive Steve Ruru

Kia ora everyone. We're pleased to introduce Southland District Council's Annual Report for 2018/2019. This was the first year of our 2018-2028 Long Term Plan. A lot of what we did this year was about working with our communities and focusing on the future.

This work was part of a process that started in 2015 when we began a Community Governance Project to look at the way in which we provide leadership to our communities, through our elected representative structures, and also how we support the community to create its own future through community-led development. Community-led development is about all parts of the community (including Council) coming together to nurture the development of their 'place'. By encouraging and supporting communities to help themselves, we believe that we can build a much stronger Southland.

Since the beginning of the 2016-2019 triennium, Council has been making changes to its governance structure - in particular, revised terms of reference for community boards and community development area subcommittees (CDAs), a revised committee structure and a new way of working with community boards.

Council is supporting community boards to focus on the future and think about wider communities of interest based on geography and issues.

This acknowledges that community boards are part of the bigger District-wide picture. We've been looking at how we do things to ensure long-term sustainability and affordability of service provision across the District, and encouraging boards to lead and address various community-wide initiatives.

Previously there were some grey areas in the District which did not fall within the boundary of a local community board or CDA. As a result of our Representation Review we have redrawn the boundaries to create nine new community boards that will enable all Southland District residents to have access to local decision-making and political representation.

It was important that the changes to our elected representative structures be synchronised with Council's approach of devolving more decision-making to communities themselves.

Part of the process involves working with communities to develop future-focused community board plans that will outline the priorities that each community board has for the communities they represent. Ultimately, the goals communities set will align with Council's planning processes, helping to inform our activity management plans and Long Term Plan (LTP).

Our collaborative work with communities extended beyond traditional Council structures. In the past year we continued to participate in a range of significant multi-agency projects aimed at delivering positive outcomes for Southland District. Among these were Stewart Island/Rakiura Future Opportunities, Milford Opportunities, Predator Free Rakiura and Whakamana o te Waituna.

Council was instrumental in securing government funding for several community initiatives relating to improved tourism infrastructure and provincial growth.



Among these were the Te Anau wastewater upgrade, the new car park at Lake Manapouri, new rest facilities around the Southern Scenic Route and the Stewart Island/Rakiura future opportunities work. The funding secured will help to reduce the cost to our ratepayers of providing the services and infrastructure they need.

Infrastructure replacement is an issue that Council will have to address in the 2021-2031 LTP. What has become clear is that there is a significant funding deficit in our current budgets for the replacement of infrastructure that is nearing the end of its useful life. This poses huge challenges for Council and our ratepayers and will necessitate some robust conversations and tough decisions.

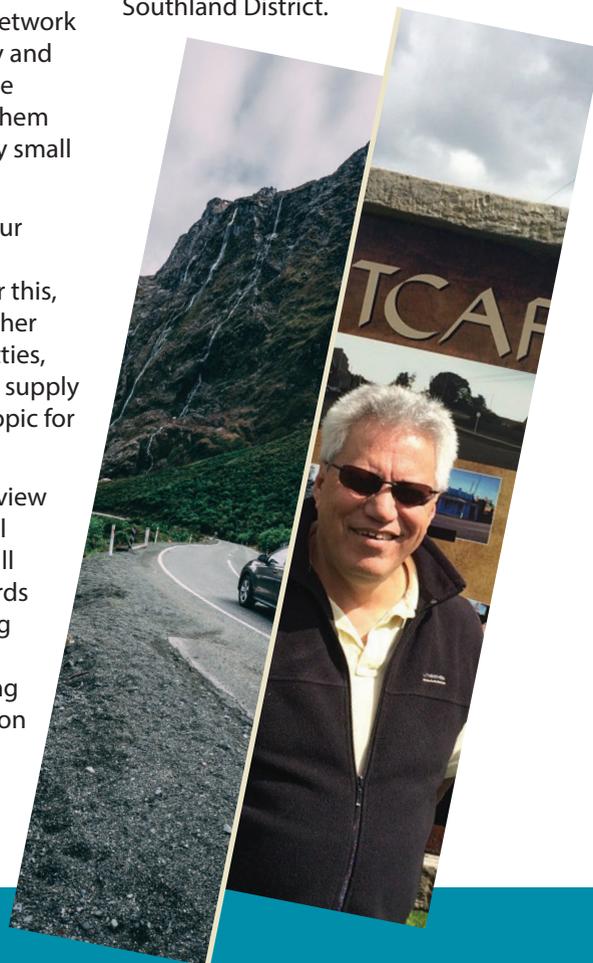
An example is bridges. Southland District Council's roading network is the second largest of any territorial authority in the country and it includes 852 bridges. Of these, a total of 171 bridges are due for replacement in the next 12 years. Paying to replace all of them would impose an unrealistic burden on the District's relatively small rating base.

Bridges are not the only substantial cost on Council's radar. Our transport team are working on quantifying and developing a strategy for the rehabilitation of sealed roads. How we pay for this, along with the maintenance and replacement of the many other assets Council manages on the District's behalf - including jetties, footpaths, sewerage systems, stormwater and drinking water supply systems, community facilities, parks and reserves - will be a topic for discussion in our 2021-2031 LTP.

One of the implications of the government's Three Waters Review recommendations is increased resourcing challenges for local authorities. Once more detail is rolled out, serious thought will have to be given to how we can deliver on the higher standards expected and the new responsibilities we will get for ensuring that all of our communities, including private suppliers, have access to high-quality drinking water. It is clear that something had to change in the wake of the drinking water contamination and fatal gastro outbreak in Havelock North in August 2016. Southland District Council remains committed to preserving public health through delivery of safe water services.

While we are grappling with some of the infrastructure replacement challenges that lie ahead we have also been getting on with our current capital works programme.

During the year we finished sealing about 23km of gravel road on the Catlins Alternative Coastal Route from Haldane to Curio Bay. The work has resulted in real safety and travel benefits for road users, but it will be a very long time before another seal extension project of this size is carried out in Southland District.



In October 2018 Council also approved the final business case for the Te Anau wastewater discharge project, meaning that we can now get on with the physical works needed to develop a new disposal system at the Kepler block.

Internally, Southland District Council initiated several changes to create greater efficiencies, better delivery of projects, better management of assets and more streamlined service to our customers.

Our services and assets group was realigned into a new structure, including new project delivery and community facilities teams, while our knowledge management, IT and customer support teams were rolled into a new customer delivery group.

Council has worked hard in the past year to establish a new style of working together more efficiently and effectively with our communities. We look forward to the new electoral triennium to see the fruits of these efforts helping to forge a better Southland.

Gary Tong
MAYOR

Steve Ruru
CHIEF EXECUTIVE



KEY HIGHLIGHTS

Community governance

Southland District Council completed its six-yearly Representation Review in 2019, as well as making some key changes as part of a Community Governance Project started in 2015. As a result, Council has paved the way for a new style of providing leadership to and supporting our communities to have greater ability to chart their own course into the future, with Council a supportive partner.

Council made an important change to its community board structure, which was put in place for the October 2019 local elections.

Under the former structure around 10,000 residents of Southland District lived in areas that were not represented by one of the eight community boards or CDAs. A ninth community board has been formed and boundaries have been redrawn to enable a District-wide approach to community leadership and development.



The new structure

ONE MAYOR

12 COUNCILLORS elected by the electors from five wards

Mararoa Waimea	Waiau Aparima	Oreti	Waihopai Toetoe	Stewart Island/Rakiura
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9 COMMUNITY BOARDS

Fiordland	Northern (Parawa - Fairlight, West Dome and Mid Dome subdivisions)	Ardlussa	Tuatapere Te Waewae	Oraka Aparima	Oreti (Hokonui, Midlands and Makarewa subdivisions)	Wallace Takitimu	Waihopai Toetoe	Stewart Island/Rakiura
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Great South/ Southland Regional Development Strategy

The transition from Venture Southland to Southland Regional Development Agency Limited, trading as Great South, was formalised on 1 July 2019.

A board for the new agency was appointed in March, chaired by former Air New Zealand and Telecom (Spark) senior manager Ian Collier.

Venture Southland chief executive Paul Casson left in June 2019 and the board appointed Ann Lockhart as the interim chief executive for the new agency.

Staff along with the assets and liabilities of Venture Southland were being transitioned into Great South. A formal sale and purchase agreement was being put in place between the four Southland councils, as majority owners, and Great South.

GREAT SOUTH/SOUTHLAND BOARD

NAME	DESIGNATION
Ian Collier	Chair
Dean Addie	Southland
Sarah Brown	Southland
Lucy Griffiths	Wairarapa
Maria Pera	Southland
Joc O'Donnell	Southland

Climate change research

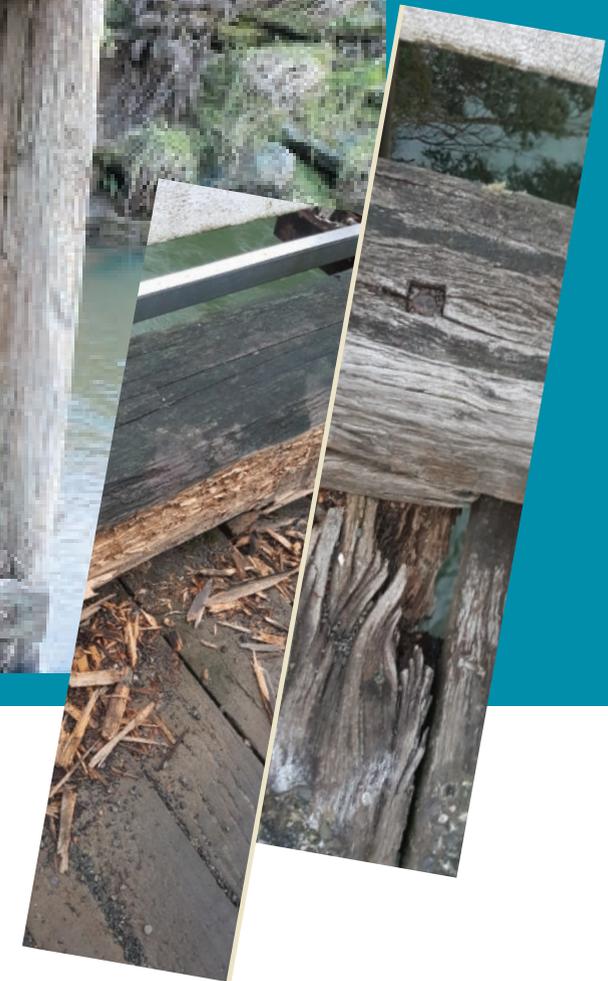
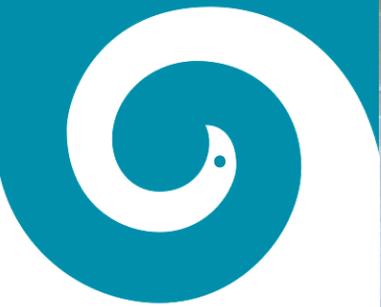
Southland's four councils – Southland District Council, Invercargill City Council, Gore District Council and Environment Southland – jointly commissioned an independent assessment of the regional impacts of climate change for Southland. This research, carried out by NIWA, was to give the councils a better understanding of the likely impacts of climate change on their communities and to contribute to planning.

The study indicated that temperatures would generally become warmer, with an increased number of summer dry days and greater probability of drought, and there would be a long-term increase in rainfall, with mean annual river flows expected to increase, raising the likelihood of flooding. Sea level is projected to rise by up to 0.9 metres by 2090.

Being prepared for the big one

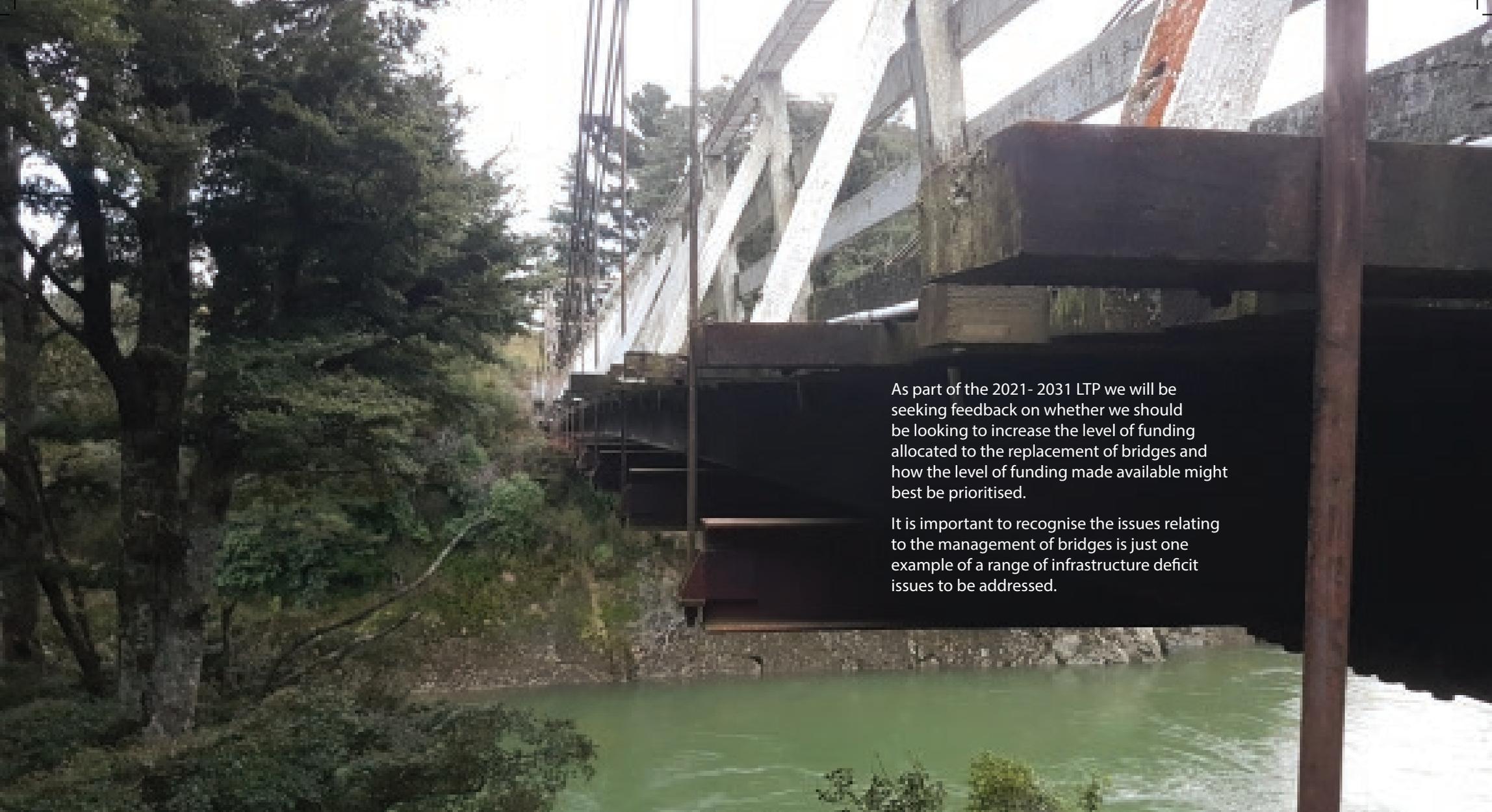
Emergency Management Southland is leading Project AF8, a South Island-wide project to improve readiness for a magnitude eight or greater earthquake on the Alpine Fault.

This project received the 2019 Business and Economic Research Limited (BERL) Award for Collaborative Government Action at the annual Society of Local Government Managers Awards night. This significant project is to improve readiness for a large-scale earthquake, and is important in increasing Southland District communities' resilience to such an event.



Bridge replacement programme

Southland District Council's roading network is the second largest of any territorial authority in the country and includes 852 bridges. Of these, a total of 171 bridges are due for replacement in the next 12 years.

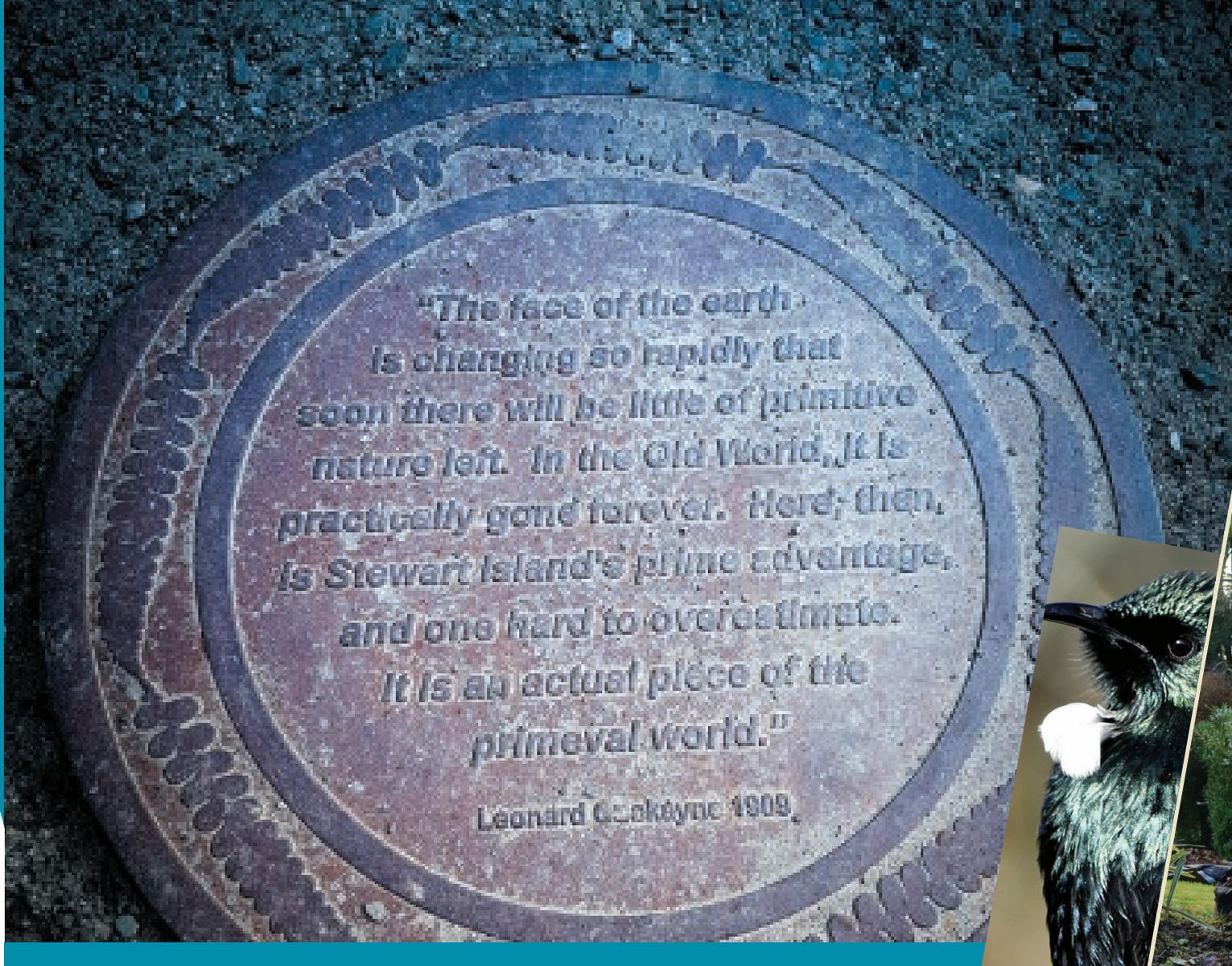
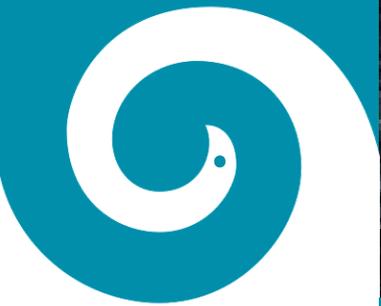


As part of the 2021- 2031 LTP we will be seeking feedback on whether we should be looking to increase the level of funding allocated to the replacement of bridges and how the level of funding made available might best be prioritised.

It is important to recognise the issues relating to the management of bridges is just one example of a range of infrastructure deficit issues to be addressed.

In June 2019 Council approved the allocation of another \$3 million to the replacement of bridges in the current 2018-2021 LTP period. This will enable a number of priority bridge replacements to proceed.

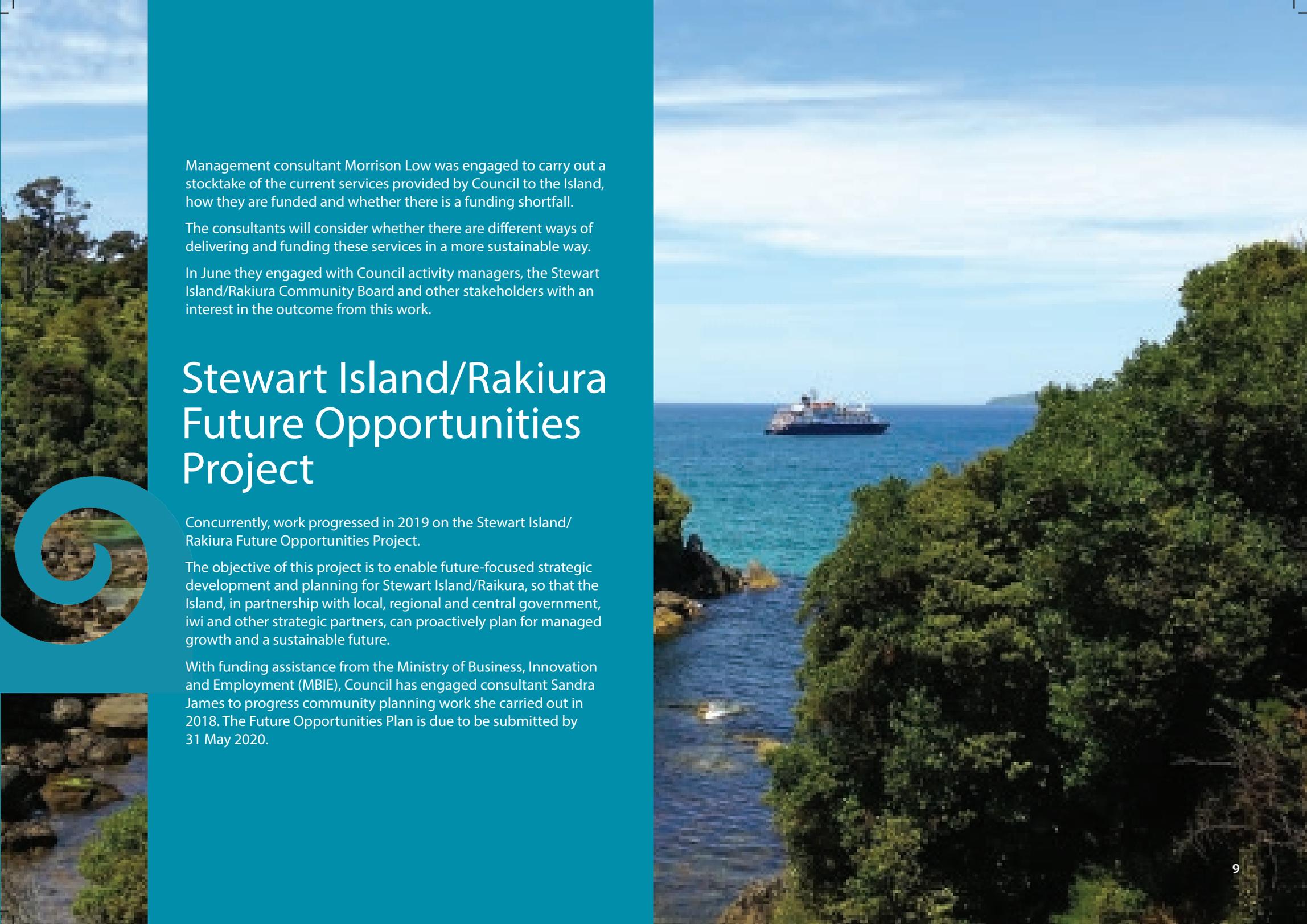
A contract was also let for the replacement of the Pyramid Bridge, which joins the Gore and Southland districts. This work, which will be progressed and substantially completed in the 2019/2020 financial year, will restore an important link for our communities.



Stewart Island/Rakiura

To meet a perceived shortfall in funding for tourism-related infrastructure on Stewart Island/Rakiura, councillors proposed to raise the Stewart Island visitor levy to \$15 in 2018.

However, after consideration of feedback from the community they decided to retain the levy at \$5 until a sustainability review of Council services provided to the Island is completed. This review can inform future decision-making on the levy.



Management consultant Morrison Low was engaged to carry out a stocktake of the current services provided by Council to the Island, how they are funded and whether there is a funding shortfall.

The consultants will consider whether there are different ways of delivering and funding these services in a more sustainable way.

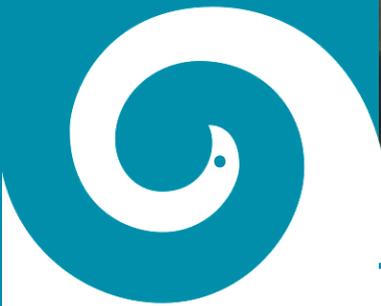
In June they engaged with Council activity managers, the Stewart Island/Rakiura Community Board and other stakeholders with an interest in the outcome from this work.

Stewart Island/Rakiura Future Opportunities Project

Concurrently, work progressed in 2019 on the Stewart Island/Rakiura Future Opportunities Project.

The objective of this project is to enable future-focused strategic development and planning for Stewart Island/Raikura, so that the Island, in partnership with local, regional and central government, iwi and other strategic partners, can proactively plan for managed growth and a sustainable future.

With funding assistance from the Ministry of Business, Innovation and Employment (MBIE), Council has engaged consultant Sandra James to progress community planning work she carried out in 2018. The Future Opportunities Plan is due to be submitted by 31 May 2020.



Three Waters Review

The government is reviewing how to improve the regulation and supply arrangements of drinking water, wastewater and stormwater (three waters) to better support New Zealand's prosperity, health, safety and environment. Most three waters assets and services, are owned and delivered by local councils, including Southland District Council.

The review ran in parallel to the latter stages of the Havelock North Inquiry into drinking water safety following the campylobacter outbreak in 2016. This work has raised broader questions about the effectiveness of the regulatory regime for the three waters.

Following consultation with stakeholder groups including local government, a report released in June 2019 showed general agreement that the regulation of drinking water required urgent attention. It is expected that cabinet will announce further information about its proposals for new regulatory arrangements early in 2020.

KEY PROJECTS

Te Anau wastewater upgrade project

This \$22 million project is of significant scale and cost to the community and will require a lot of work and resource from Council.

Preparation of the Kepler block dispersal site was on track to be completed at the end of the 2019 calendar year. The contract for pipeline construction and associated works was awarded to Fulton Hogan, and work began in late August 2019.

The change in disposal method from centre pivot irrigation to sub-surface drip irrigation requires a new resource consent, creating some uncertainty around timing of completion of the project.

Winton stormwater and water mains

A major project to upgrade 1km of stormwater pipes and associated fixtures in Winton was on track to be completed early in the 2019/2020 year. Contractors Opus and Downer broke ground on 7 February 2019.

The project's total cost of \$1,509,673 is being funded by a 30-year loan, with the Winton Community Board approving \$500,000 from reserves to lessen the impact of repayments on the town's ratepayers.



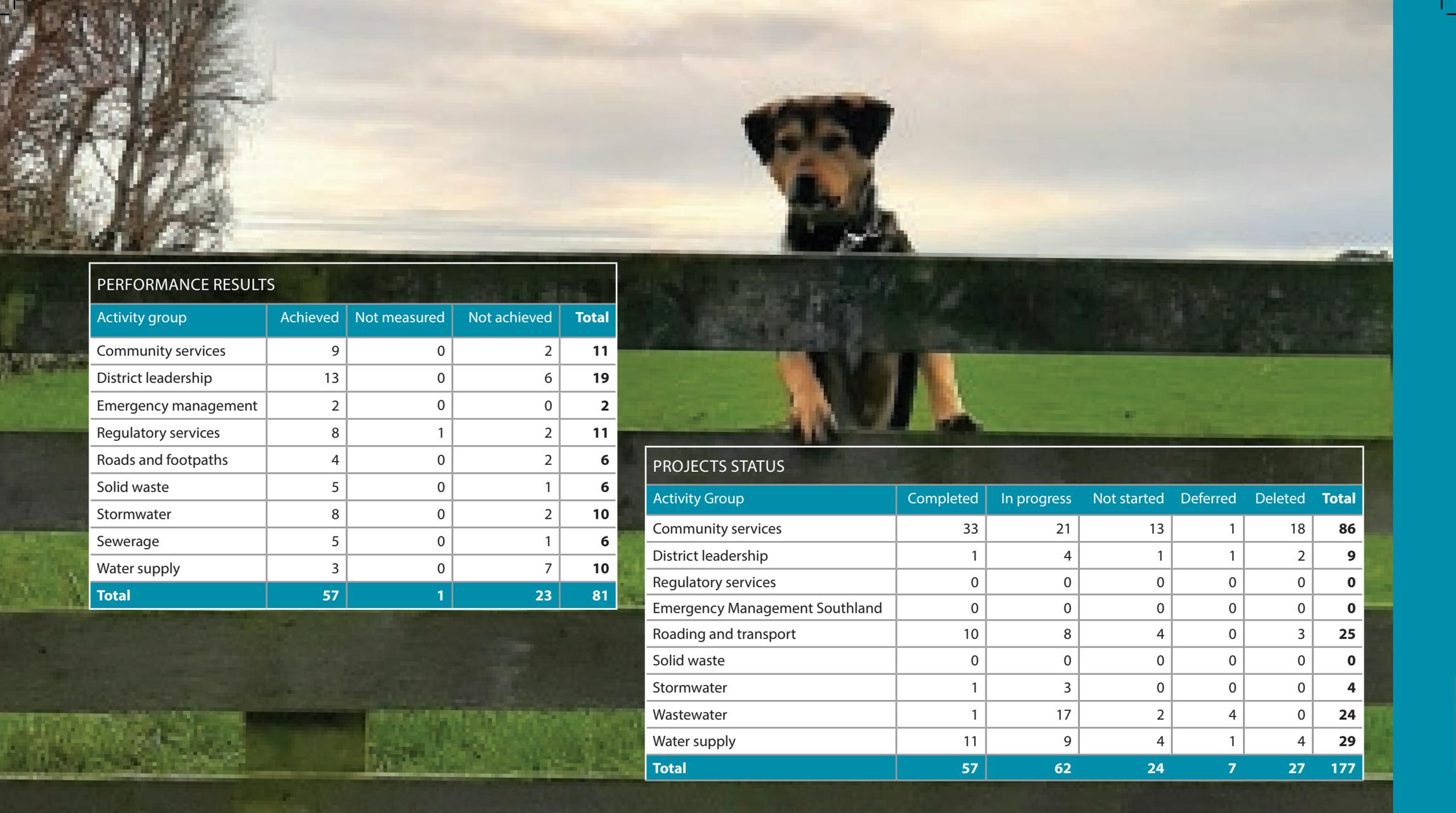
Predator Free Rakiura

Council is represented in the leadership group of this aspirational project to remove target predators from the main Island and surrounding islands of Stewart Island/Rakiura.

Bridget Carter was appointed as project manager for Predator Free Rakiura on 6 August 2018.

On 13 July 2019, 13 parties including Southland District Council, Conservation Minister Eugenie Sage and local rūnanga signed a memorandum of understanding which signals their combined commitment to developing a strategy for this project.





PERFORMANCE RESULTS				
Activity group	Achieved	Not measured	Not achieved	Total
Community services	9	0	2	11
District leadership	13	0	6	19
Emergency management	2	0	0	2
Regulatory services	8	1	2	11
Roads and footpaths	4	0	2	6
Solid waste	5	0	1	6
Stormwater	8	0	2	10
Sewerage	5	0	1	6
Water supply	3	0	7	10
Total	57	1	23	81

PROJECTS STATUS						
Activity Group	Completed	In progress	Not started	Deferred	Deleted	Total
Community services	33	21	13	1	18	86
District leadership	1	4	1	1	2	9
Regulatory services	0	0	0	0	0	0
Emergency Management Southland	0	0	0	0	0	0
Roading and transport	10	8	4	0	3	25
Solid waste	0	0	0	0	0	0
Stormwater	1	3	0	0	0	4
Wastewater	1	17	2	4	0	24
Water supply	11	9	4	1	4	29
Total	57	62	24	7	27	177

Summary activity report

Council's 26 activities are broken down into nine activity groups. There were 81 performance targets of which one was not measured, 57 were achieved and 23 were not achieved. There were 177 projects of which 57 were completed, 62 were in progress, seven were deferred, 27 were deleted and 24 were not started.

Financial overview

The financial overview provides a summary of the year-end financial results for Southland District Council.

The information contained in this overview been extracted from the full financial statements which contain detailed information about Council's finances and service performance. The financial results include information about Council, Stewart Island Electricity Supply Authority, Council's share in Venture Southland as well as its associated entities. For further information on the group financial statements, which includes Milford Community Trust, please refer to the full Annual Report.

The table shows the financial year-end results, as at 30 June 2019, and includes comparisons from the previous financial year and the budget as outlined in the 2018-2028 Long Term Plan. The full financial statements were authorised for issue by Mayor Gary Tong and chief executive Steve Ruru on 7 October 2019. The financial statements are presented in New Zealand dollars and all values are rounded to the nearest thousand.

The financial report has been prepared in accordance with New Zealand Generally Accepted Accounting Practice (NZ GAAP). These financial statements have been prepared in accordance with Tier 1 Public Benefit Entity ("PBE") accounting standards.

The information included in the summary report has been prepared in accordance with PBE FRS 43: Summary Financial Statements. The summary financial statements do not include all the disclosures provided in the full financial statements and cannot be expected to provide as complete an understanding as provided by the full financial statements. The summary financial statements are in compliance with Public Benefit Entity Financial Reporting Standard 43 (PBE FRS 43).

An unmodified audit opinion was given on the full Annual Report by Audit New Zealand. You can find a copy of the full Annual Report, which includes full details of Southland District Council's accounting policies, on Council's website: southlanddc.govt.nz

Definitions

NET SURPLUS What income Council has left after operational costs are paid.

EQUITY Net assets owned by ratepayers.

NET ASSETS What Council owns less what it owes at the end of the year.

CASHFLOW How Council generated and used cash during the year.

FINANCIAL SUMMARY				
Council Actual 2017/2018 (\$000)		Council Actual 2018/2019 (\$000)	Council Budget LTP 2018/2019 (\$000)	Group Actual 2018/2019 (\$000)
COMPREHENSIVE REVENUE AND EXPENSE				
79,706	Revenue earned (incl asset development)	77,092	67,939	77,235
(75,976)	Less total expenditure	(78,488)	(72,277)	(78,594)
(30)	Less finance costs	(22)	(22)	(22)
-	Share of associate's surplus/deficit	314	-	314
3,701	Net surplus/(deficit) after tax	(1,104)	(4,360)	(1,066)
453	Movement in fair value reserve	298	-	298
48,941	Movement in asset revaluation reserve	49,655	26,994	49,655
53,095	Comprehensive revenue and expense	48,849	22,635	48,887
CHANGES IN EQUITY				
1,484,611	Equity at start of year	1,537,706	1,519,351	1,538,032
53,095	Total comprehensive income	48,849	22,635	48,887
1,537,706	Equity at the end of the year	1,586,556	1,541,985	1,586,919
FINANCIAL POSITION				
1,537,706	Total equity	1,586,556	1,541,985	1,586,919
26,767	Current assets	27,426	10,698	27,748
1,522,100	Non-current assets	1,572,555	1,542,175	1,572,605
1,548,867	Total assets	1,599,981	1,552,873	1,600,353
11,098	Current liabilities	13,399	10,812	13,408
63	Non-current liabilities	26	75	26
11,161	Total liabilities	13,426	10,888	13,434
1,537,706	Net assets (assets less liabilities)	1,586,556	1,541,985	1,586,919
CASH FLOWS				
28,183	Operating cashflow	23,144	21,142	23,168
(27,071)	Investing cashflow	(20,004)	(28,606)	(19,990)
-	Financing cashflow	1,700	-	1,700
1,112	Net cashflow increase/(decrease)	4,839	(7,464)	4,878
9,771	Opening cash balance	10,885	10,560	10,887
10,885	Closing cash balance	15,724	3,096	15,765

In summary

Financially 2018/2019 was a satisfactory year for Council.

Revenue was higher than budgeted from more NZ Transport Agency subsidies being received, due to the timing of the alternative coastal route project and the Chaslands Highway slip repair, increased forestry harvesting proceeds, unplanned grants being received to fund various projects and wage recoveries for Venture Southland.

Council also does not budget for the consolidation of Council's share of Venture Southland's income which adds to the increased revenue.

Operating expenditure was over budget for the year, primarily due to the writeoff of \$2.2 million of costs associated with Te Anau wastewater scheme, Venture Southland wage costs (recovered in full as noted above) and consolidation of Council's share of Venture Southland's expenditure.

Overall Council's net deficit before tax was \$3.3 million less than budgeted.

Council continues to maintain a strong financial position with \$1.6 billion in assets and minimal liabilities. At balance date Council had \$1.7 million of short term external debt.

The only significant variance from budget on the statement of financial position is property, plant and equipment which is principally due to the increase in the value of key infrastructure assets, primarily roading.

More specific explanation of financial statement variances from budget can be found at note 34 of the financial statements in Council's full Annual Report.

Revenue

\$77.1 million of revenue was collected during the financial year.

Overall revenue was \$9.2 million higher than budget primarily due to increased NZTA subsidies (\$2.9 million), forestry harvesting income (\$1.1 million), grants (\$0.6 million), Venture Southland wages recoveries (\$1.1 million), interest from investing (\$0.4 million), vested assets (\$1.0 million) and Council's share of Venture Southland's income which was not included in the budget (\$1.5 million).

Net assets and equity

Overall Council's total net assets have increased by \$44.6 million from last year. This is primarily due to an increase in the valuation of Council's infrastructure.

Council has total assets of about \$1.6 billion.



Where the revenue came from

Council's consolidated revenue this year is \$77.1 million, including \$46.6 million from rates.

The breakdown of this revenue is shown in the table (below).

SOURCES OF REVENUE	Council Actual (\$'000)	% of Total Revenue
Rates revenue	46,578	60%
NZ Transport Agency	16,011	21%
Other revenue	12,692	16%
Other gains/(Losses)	(1,554)	(2%)
Grants and subsidies	1,688	2%
Interest and dividends	573	1%
Vested assets	1,012	1%
Development and financial contributions	92	0%
Total	77,092	100%

Where your rates were spent

The following table shows the breakdown of where the rates per property were spent in 2018 /2019. Other district services groups together the emergency management, customer support and library activities. Other local services groups together community buildings, cemeteries, pools, public conveniences, jetties etc.

The majority of Council's expenditure (operational and capital) is on essential infrastructure such as roads, wastewater and water.

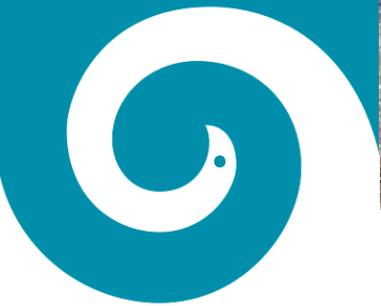
RATES EXPENDITURE	Council Actual (\$'000)	% of Total Rates Expenditure
Roading and transport	14,401	31%
Stormwater, wastewater and water	7,960	17%
Other district services	6,462	14%
Governance, strategy and communication	5,373	12%
Other local services	5,756	12%
Solid waste management	4,432	10%
Regulatory services	1,622	3%
Grants and donations	572	1%
Total	46,578	100%

Operational expenditure

Operating expenditure totalled \$78.5 million, with nearly half of this relating to roading and transport services (40%).

Overall operating expenditure was over budget by \$6.2 million. This was primarily due to Council's decision to use sub-surface drip irrigation as the disposal method for the Te Anau wastewater project, which resulted in \$2.2 million of project costs being written off as they related to the consent approved using centre pivot irrigation. As a result of the higher than anticipated infrastructure valuations, Council's depreciation increased \$0.8 million.

2018/2019 also includes Venture Southland wage costs of \$1.1 million which were recovered in full as noted in the revenue commentary above. Additionally the 2018/2019 actual results include Council's share of Venture Southland's expenditure (\$1.4 million) which was not included in the budget.



Cash flow

Council's net operating cashflows were higher than budgeted.

Receipts from NZ Transport Agency were \$2.6 million above budget primarily due to subsidies towards the alternative coastal route project and the Chaslands Highway slip repair. Net cash outflows from investing activities were \$8.6 million lower than budgeted due to converting term deposits into operating cash (\$6.0 million) and the deferral/delay of some capital projects being carried forward into future financial years.

Net cash from financing activities was \$1.7 million higher than budget due to short-term external borrowings being required at year end. Overall, Council has ended the year with a cash balance of \$15.7 million which is \$12.6 million more than budget.

Capital expenditure

Council spent \$25.0 million on capital projects in 2018/2019.

Of this total, \$18.6 million (74%) was spent on roading and transport projects throughout the District and \$3.7 million (15%) was spent on stormwater, wastewater and water projects in local townships.

The capital project spending was less than the \$27.3 million budgeted for 2018/2019 in the Long Term Plan as a number of projects were still in progress or not yet started at 30 June 2019, as well as deferrals of projects to future years.



Activity capital expenditure (including vested assets)	Council Actual (\$000)	% of Total capital expenditure
Roading and transport	18,578	74%
Stormwater, wastewater and water	3,697	15%
Other local services	1,663	7%
Other District services	836	3%
Regulatory services	148	1%
Solid waste management	66	0%
Governance, strategy and communication	7	0%
Total	24,994	100%

Contingent liabilities

A contingent liability represents future expenditure that is dependent on an uncertain future event. Council had \$1.0 million of contingent liabilities at 30 June 2019 in relation to:

- Building Act claims

Independent Auditor's Report

To the readers of Southland District Council and Group's summary of the annual report for the year ended 30 June 2019

The summary of the annual report was derived from the annual report of the Southland District Council and Group (the District Council and Group) for the year ended 30 June 2019.

The summary of the annual report comprises the following summary statements on pages 12 to 20:

- the summary statement of financial position as at 30 June 2019;
- the summaries of the statement of comprehensive revenue and expense, statement of changes in equity and statement of cash flows for the year ended 30 June 2019;
- the notes to the summary financial statements that include accounting policies and other explanatory information; and
- the summary council activities.

Opinion

In our opinion:

- the summary of the annual report represents, fairly and consistently, the information regarding the major matters dealt with in the annual report; and
- the summary statements comply with PBE FRS 43: Summary Financial Statements.

Summary of the annual report

The summary of the annual report does not contain all the disclosures required by generally accepted accounting practice in New Zealand. Reading the summary of the annual report and the auditor's report thereon, therefore, is not a substitute for reading the full annual report and the auditor's report thereon.

The summary of the annual report does not reflect the effects of events that occurred subsequent to the date of our auditor's report on the full annual report.

The full annual report and our audit report thereon

We expressed an unmodified audit opinion on the information we audited in the full annual report for the year ended 30 June 2019 in our auditor's report dated 7 October 2019.

The District Council and Group's responsibility for the summary of the annual report

The District Council and Group is responsible for preparing the summary of the annual report which includes preparing summary statements, in accordance with PBE FRS 43: Summary Financial Statements.

Auditor's responsibility

Our responsibility is to express an opinion on whether the summary of the annual report represents, fairly and consistently, the information regarding the major matters dealt with in the full annual report and whether the summary statements comply with PBE FRS 43: Summary Financial Statements.

Our opinion on the summary of the annual report is based on our procedures, which were carried out in accordance with the Auditor-General's Auditing Standards, which incorporate the Professional and Ethical Standards and the International Standards on Auditing (New Zealand) issued by the New Zealand Auditing and Assurance Standards Board.

In addition to our audit of the summary, we have performed an attest audit over the annual report and limited assurance engagement related to the District Council's Debenture Trust Deed and provided other assurance services which are compatible with those independence requirements. Other than these engagements, we have no relationship with, or interests in, the District Council or its subsidiary and controlled entities.



Dereck Ollsson,
Audit New Zealand
On behalf of the Auditor-General
Dunedin, New Zealand
23 October 2019



SOUTHLAND
DISTRICT COUNCIL
Te Rohe Pōtae o Murihiku



A copy of the full Annual Report can be obtained from any Southland District Council office or library, or on our website www.southland.govt.nz.

You can also phone Council on 0800 732 732 to request a copy be sent to you.